

Industrial Services

World-Class Skills

Systems and Experience



KBR

Local Emphasis, Global Resources

Proven Expertise, Winning Achievements

KBR is a global supplier of on-site maintenance, turnarounds and small capital construction to the petrochemical, refining, pulp and paper and energy industries. As one of the world's most prestigious engineering, construction and services companies, KBR has over a century of experience implementing safe, on time, quality projects that are within client budget and scheduling objectives.

Our full range of plant services includes startup, commissioning and procurement, facility services, small capital projects, supplemental maintenance, total maintenance management, reliability, supply chain solutions, electrical and instrumentation and turnaround solutions.

With employees and tools capable of deployment worldwide, our teams provide in-depth direct support, harnessing our complete range of skills, systems and experience to operate, maintain and accelerate customer assets.

KBR mobilizes large teams quickly to rebuild and revamp facilities on-time, safely and within budget



KBR's highly trained specialists adhere to HSE standards in all on-site maintenance, turnarounds and small capital construction projects.

Our experts help clients:

- Accelerate ROI, ROCE, RONA and cash flow
- Provide maintenance, small capital construction and turnaround services
- Increase profitability
- Achieve cost objectives
- Reduce safety incidents
- Overcome resource constraints
- Identify new opportunities for improvement
- Revamp facilities and replace technology
- Extend the life of equipment
- Sustain benefits
- Stay current with environmental regulations

Health, Safety & Environment (HSE)

KBR's commitment to HSE is a core value that integrates responsibility and accountability into every level of our organization. We have a rich legacy of defining and implementing proven standards and processes that define responsibilities, activities and methods for assuring and controlling safety during planning, start-up and execution phases. Our experts identify critical safety behaviors as well as potential risks and hazards to reduce accidents, injuries, illnesses and environmental incidents.



We work closely with customers, suppliers and contractors to implement HSE objectives and to provide responsible, highly productive facilities in harmony with adjacent communities.

KBR creates a culture that encourages incident-free environments and conducts all business with no adverse impact to the environment

Impeccable Safety Records

Our safety record is one of the best among EPC companies. Leading industry organizations routinely recognize KBR's outstanding safety performance and best practices:

- National Petrochemical & Refiners Association
- National Safety Council
- Occupational Health & Safety Administration
- Associated Builders and Contractors
- Golden Triangle Business Roundtable
- Houston Business Roundtable
- Greater New Orleans Industrial Council



Recruiting & Training Talent

Maintaining a highly skilled workforce is essential to KBR's philosophy. We believe in offering our employees opportunities to learn and excel, and we provide online courses through our nationally accredited university. Our database contains over 19,000 craft employees, and we hire locally and effectively augment craft, technical and managerial expertise for major projects and turnarounds.

Our legacy of competitive salaries, benefits and development programs that reward employees for reaching the highest industry skill levels sets KBR apart.

Start-up, Commissioning & Procurement

Construction is seamless when dealing with our start-up, commissioning and procurement experts. Our management personnel are highly experienced professionals who know how to meet target objectives regardless of contract size. We have the expertise, negotiating power and flexibility to match materials and services to our client's vision, cost, schedule and export needs. Our clients benefit from KBR's strategically-sourced, volume-based agreements and global presence to obtain superior product price advantages, achieve project schedules and improve supply chain efficiencies through integration of suppliers in project activities.

Facilities Services

Research centers, office buildings, corporate headquarters, semi-conductor manufacturing and technology complexes are some of the facilities where we deliver value to our customers. Facility services includes corrective, preventive and predictive maintenance, capital projects, plant operations, subcontract management, space management assistance, clean room and robotics support. Our demonstrated success in HSE performance, work quality and overall cost effectiveness has resulted in an average tenure of over 17 years at existing projects. KBR's commitment to excellence in this area resulted in a recent Preferred Supplier award from one of the industry's leading technology companies.

Small Capital Projects

KBR leverages its worldwide EPC capabilities with innovative technology to provide solutions tailored to small capital projects. We have an extensive inventory of specialized expertise including project managers, civil engineers, technicians and craft employees necessary to perform piping, welding, instrumentation, painting, structural steel or electrical equipment installations, rigging and more.



We maintain our reputation as a world-class company that excels in complex, difficult projects regardless of size.

Operations & Maintenance

KBR specializes in developing, implementing and maintaining mechanical integrity programs to minimize downtime, increase reliability, reduce costs and maximize safety. We increase operability and reliability by evaluating static mechanical equipment, such as piping systems, vessels, tanks, towers and structures from a total system perspective.



Commissioning and assembling highly experienced teams begins before day one on every project.

Supplemental Maintenance

Our teams implement a number of practices that reduce maintenance costs yet maximize plant reliability while maintaining the highest HSE standards. KBR's supplemental maintenance support service provides clients with highly skilled craft employees that are available from KBR's vast reservoir of experienced staff. We pride ourselves on the ability to meet our clients immediate needs by providing qualified candidates quickly and seamlessly.

Our record of routine and preventive maintenance, small capital construction and response to emergencies is among the industry's best



KBR has delivered small and large capital projects, turnarounds and supplemental maintenance at Sterling Chemicals in Texas City, Texas since 1998.

Total Maintenance Management

Well-maintained facilities are paramount to achieving high productivity and unparalleled safety records. Our high standards of excellence offer clients greater returns while generating additional cost savings. KBR has over half a century of experience providing integrated maintenance management systems so clients can spend more time focusing on core business to stay competitive. Our experts achieve maximum results through:

- Safety excellence
- Qualified candidates
- Management expertise
- Structured training programs
- Responsiveness and flexibility
- Systems and technology expertise
- Planning and scheduling procedures
- Productivity improvement systems
- Quality enhancement methods
- Innovative techniques and processes

Reliability

Our experts scope equipment and reliability bottlenecks, identify areas of instability, rank sources of lost production and assess maintenance costs. Not only do we evaluate maintenance performance, we also estimate financial viability of capital projects against improved reliability or production.



KBR is a proven leader in reliability. Our expertise ranges from start-up of facilities to on-going operations and maintenance.

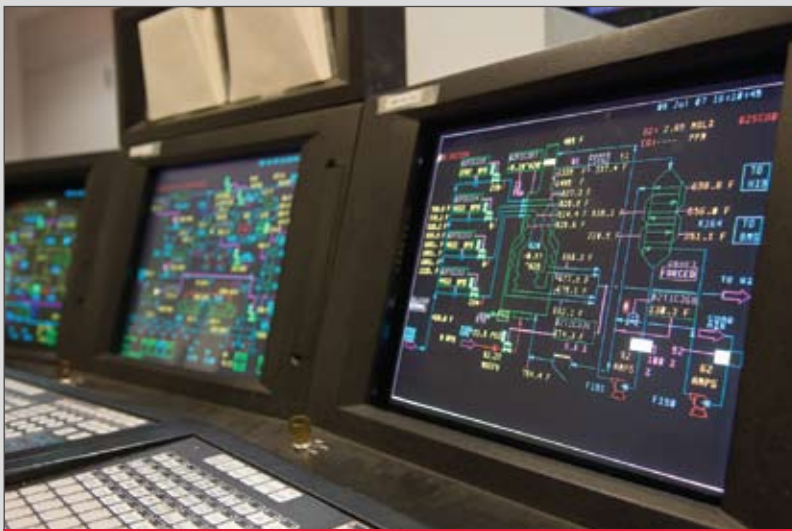
Supply Chain Solutions

KBR employs a comprehensive and concise approach to evaluating existing plant processes against industry best practices. We continually optimize end-to-end supply chain solutions for our customers while we identify key value areas. Our reputation of project excellence is a direct result of driving our supply chain performance well above industry standards. By choosing KBR, customers gain insight to their costs and opportunities across the entire value chain from commodity to customer.

Instrument Technology International (ITI)

ITI supplies expertise required for electrical, instrument and analytics installations. Functioning as a specialty company within KBR, ITI provides a variety of support services for high technology instrument, electrical and computer control systems for industrial complexes around the world. ITI offers:

- Instrument/electrical installation
- Engineering/design consulting
- Commissioning and start-up
- Instrument/electrical contract maintenance
- Small capital projects
- Turnarounds
- Inspection and repairs
- Training programs
- Control room operations assistance



For over 25 years, ITI has experienced unrivaled success executing major projects, emergency re-builds, small capital projects and debottlenecking.



KBR ITI specialists monitor flow parameters to ensure quality control at refineries, facilities and chemical plants.

KBR delivers turnarounds while adhering to the toughest schedules and budgets without compromising on safety, quality or scheduling objectives

Turnarounds, Shutdowns and Outages

KBR effectively mobilizes, executes and demobilizes turnarounds, shutdowns and outages globally. Our ability to quickly deploy teams to client sites, reduce production and maintenance costs and increase operational efficiency makes us the ideal contractor for even the most complex projects. KBR's resources, ability to move in and out successfully coupled with our global presence allows us to receive product price advantages and improve supply chain efficiencies through supplier involvement in project activities.



KBR supports numerous charities including the Boys & Girls Harbor. Most recently, we sponsored and actively participated in the building of two new residential cottages.

Community Involvement

KBR is committed to finding solutions to issues in the communities where we live and work. With a primary focus on health, education and environment, we support a number of causes through volunteerism, non-profits, corporate partnering and our employee giving program. We are active participants in goodwill efforts worldwide that focus on education, community organizations, immunizations and food donation programs.

Best Practices. Reduce Risks. Accelerate Returns.

KBR helps manufacturers with on-site maintenance, turnarounds and small capital construction. Whatever the industry—from mining to refining, from producing paper to chemicals—we can construct, revamp, optimize or turnaround even the most challenging operation.

To learn more, visit: www.kbr.com/industrialservices
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